









## 3<sup>RD</sup> ANNUAL COMPETITION AND ECONOMIC REGULATION (ACER) WEEK SOUTHERN AFRICA

VENUE: LAICO LEDGER PLAZA BAHARI BEACH HOTEL, DAR ES SALAAM, TANZANIA

Financial Analysis for Competition and Economic Regulation

11 – 13 July 2017

## **DRAFT OUTLINE**

Day 1, 11 July 2017		
0830-0900	Registration and welcome	
0900-1000	The role of financial analysis and cost accounting	
	Using financial analysis and cost accounting in regulatory decisions	
	Standards of evidence used in financial analysis and cost accounting	
1000-1115	Activity based costing	
	Variable and fixed costs	
	The allocation of overhead expenditure	
	Discussion on cost and revenue drivers	
Tea break		
1130-1230	Measures of costs	
	Volume based and non-volume based revenue drivers	
	Activity based costing profitability analysis	
	Resource consumption models	
	Cost vs. benefit considerations	
Lunch break		
1330-1500	Exercise 1: Setting mobile call termination rates	
	Includes an analysis of stand-alone costs, fully allocated costs, marginal costs,	
	long run average incremental costs	
Tea break		
1515-1630	Exercise 1: Presentations	

Day 2, 12 July 2017		
0830-1030	Introduction to financial theory	
	The weighted average cost of capital	
	<ul> <li>Measures of profitability and capital budgeting techniques</li> </ul>	
Tea break		
1100-1230	Introduction to financial theory (continued)	
	WACC and the Capital Asset Pricing Model	
	<ul> <li>Overview of measures of WACC for utilities</li> </ul>	
Lunch break		
1330-1500	Exercise 2: Cost of capital and costs of an efficient operator in	
	excessive pricing cases	
Tea break		
1515-1630	Exercise 2: Presentations	

Day 3, 13 July 2017		
0830-1030	Introduction to financial analysis	
	Outline of financial statements	
	Statement of financial performance	
Tea break		
1100-1230	Introduction to financial analysis (cont.)	
	Statement of financial position	
	Statement of cash flows	
Lunch break		
1330-1500	Exercise 3: The evolution of investment and profitability of fixed	
	regulated entities	
	Analysis of financial statements	
	Tea break	
1515-1630	Exercise 3: Presentations	
1630-1645	Wrap up and presentation of certificates	

## **Programme Lecturers and Facilitators**



Thabiso Madiba qualified as a Chartered Accountant in 2006 after completing his articles at Ernst & Young in the industrial products division. In 2008, Thabiso moved to the University of Johannesburg where he currently lectures finance to the Chartered Accounting stream. He also has extensive experience in providing professional training to practitioners including economic regulators. Thabiso has been involved in the marking and adjudication of the South African SAICA QE 2 Financial Management exam and is a marker and assistant umpire for the SAICA ITC exam



Nicholas Nhundu is a researcher at CCRED and has previously worked for ARC chartered accountants' advisory department as an analyst. He holds a Master's degree in Finance. Nicholas' experience extends to projects that include competition in South Africa's financial services sector, excessive pricing cases, a review of provincial development finance institutions and analysis of corporate strategy of South African lead firms on the JSE.